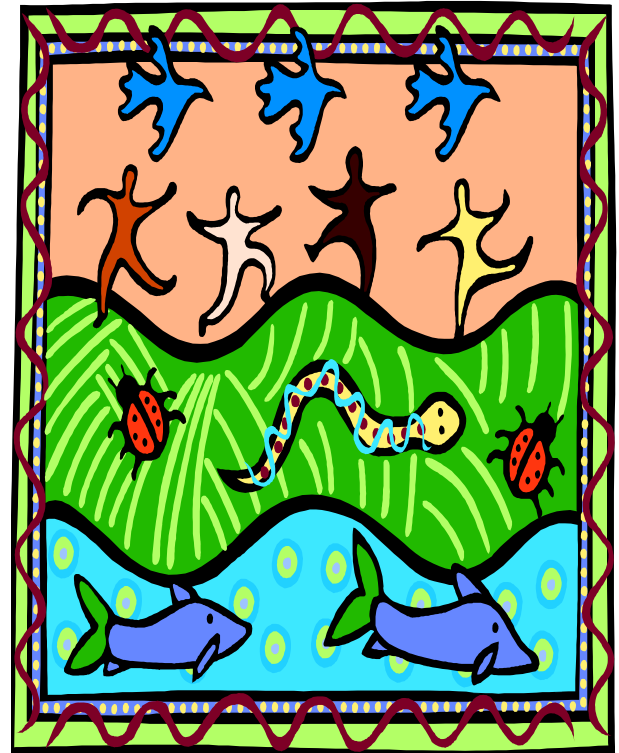


Civil Works Strategic Plan

Beverley B. Getzen
E&E Conference
13-15 March 2004
Baltimore, Maryland

News: “Plan is Released”

- **The Office of Management and Budget has ok'd the release of the Civil Works Strategic Plan for FY 2004-2009**

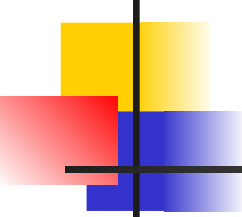




A Bit of History

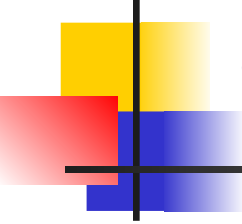


- **Federal agencies are required to have a strategic plan per the Government and Performance Results Act of 1993**
- **DoD is agency level required to submit a plan**
- **ASA(CW) offered OMB to have the Civil Works Program develop a strategic plan**
- **11 versions were produced**
- **The final version is the first approved by the ASA(CW) and the Chief of Engineers**



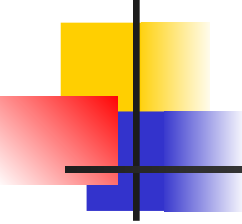
We Listened, We Heard

- **Conducted 16 Listening Sessions in 2000**
- **Met with experts and critics**
- **Consulted EAB, Upper Mississippi Principals Group**
- **They said:**
 - **Environmental sustainability**
 - **Transparency**
 - **Collaboration, more partnering**
 - **Watershed approaches and coordinated Federal action**
 - **Corps Technical leadership**
 - **More streamlined and flexible processes**



Strategic Vision

- **Become the premier public service provider of comprehensive, sustainable solutions for water challenges to sustain**
 - **Economic prosperity**
 - **Environmental health**
 - **Quality of life**
 - **Security**



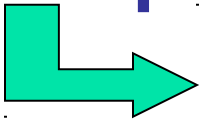
Main Components of the Plan

**Pressing National
Water Challenges**

**Solutions
must
promote**

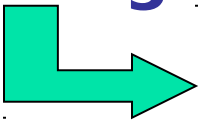
Sustainability

In response

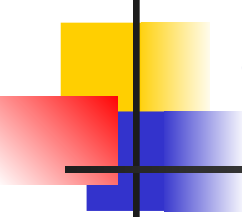


**Adopt a watershed perspective,
Promote integrated water resources
development and management**

**Implement
through**



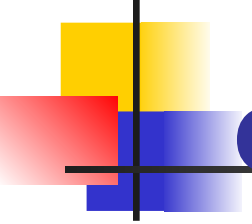
**5 Strategic Goals
13 Strategic Objectives
Multiple Strategies**



Strategic Goals



- 1. Provide sustainable development and integrated management of the nation's water resources.**
- 2. Repair past environmental degradation and prevent future environmental losses.**
- 3. Ensure that projects perform to meet authorized purposes and evolving conditions.**
- 4. Reduce vulnerabilities and losses to the nation and the Army from natural and man-made disasters, including terrorism.**
- 5. Be a world-class public engineering organization.**



Transforming the Corps of Engineers

- **Civil Works Strategic Plan lays out new direction for the Corps**
 - **Work toward sustainability**
 - **Promote economic vitality**
 - **Promote ecosystem health**
 - **Promote/protect quality of life**
 - **Through a watershed perspective**
 - **Through partnerships at all levels**

New Roles for the Corps

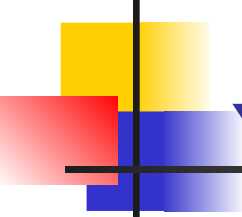
- **Convenor**
- **Facilitator**
- **Integrator**
 - **Involve multiple stakeholders**
 - **Work with local watershed councils**
 - **Foster strategic partnerships**
 - **with other government agencies (federal, state, tribal, local)**
 - **with NGO's and the private sector**



The Watershed Perspective

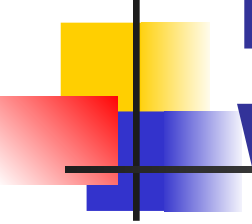
- Use a **systems approach**
- Seek partnerships
- Foster collaboration
- Integrate activities
- Design up front to benefit the watershed
- Share visions, share resources, **share data**
- Apply the watershed as a blueprint for planning
- Provide **technical** and **planning assistance**





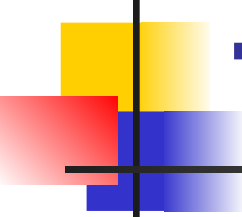
What This Means for You

- Build a common **watershed context**
- Design with environment in mind from start
- Put single-purpose projects in context of **multi-project system**
- Better internal **teaming, alignment**
 - **Regulatory and Planning**
 - Build common GIS-based watershed maps
 - **Operations and Planning**
 - Lock & Dam operators and water control managers work with planners
 - **Planning, Engineering, Operations, Environment**
 - Work as a watershed team to scope watershed needs



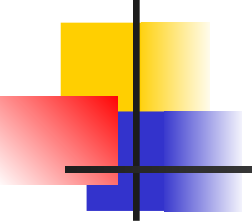
Remember About the Watershed Approach

- It's **not necessarily** about studies
- It does **not necessarily** lead to a project
- If a project results, **the Corps is not necessarily in the lead** or working alone
- It's about a new view of **holistic planning in collaboration with others** who bring their values, interests, and resources to the table



The Bottom Line

- It's about a **place** (zoom out to a broader geographic scale - the watershed, river basin, coastal zone, region)
- It's about a **perspective**
 - Systems view - the watershed as a whole
 - Systems tools and robust methodologies
 - Integrated water resources management
 - Multiple and balanced benefits, outcomes, objectives
- It's about **relationships, partnerships, collaboration**



Questions????